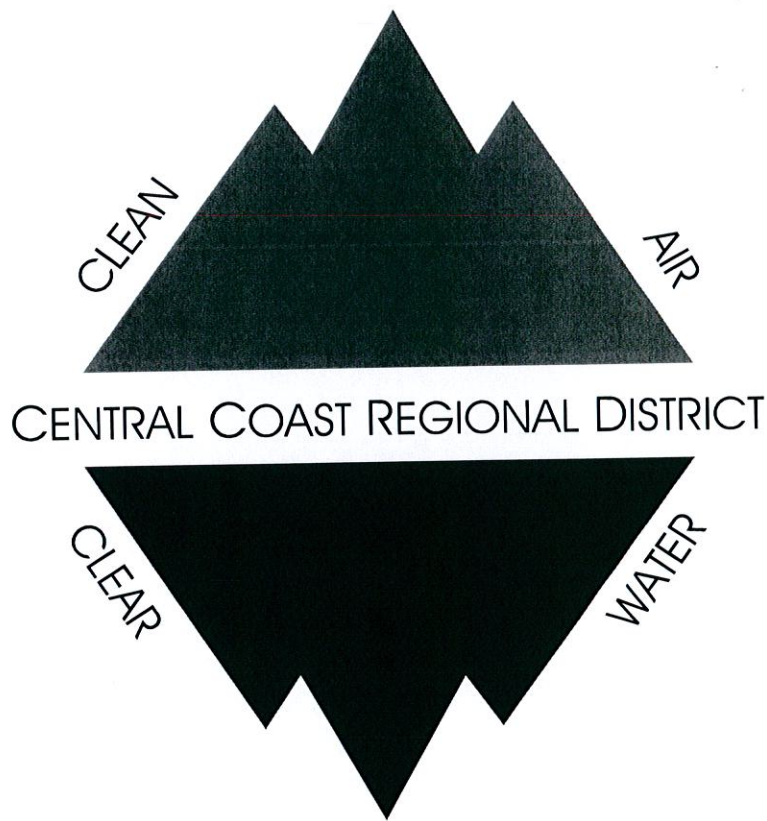


*Fostering the sustainable socioeconomic and environmental well-being of the Central Coast through the professional and efficient delivery of mandated regional and community services.*



## **FIVE YEAR FINANCIAL PLAN 2011 – 2015**

**Board Meeting**  
**APR 07 2011**  
**CCRD ITEM F(d)**

# CENTRAL COAST REGIONAL DISTRICT

## FIVE YEAR FINANCIAL PLAN 2011- 2015

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2011

CENTRAL COAST REGIONAL DISTRICT  
2011 CONVERTED VALUES BY PROPERTY CLASS

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01-Apr-11

## 5 YEAR FINANCIAL PLAN 2011-2015

FINAL

At March 29, 2011

Property Class	A	B	C	D	E	TOTAL	%	Last Year %
01 Residential	3,682,780	3,460	5,495,880	3,035,930	570,310	12,788,360 0	64.1	63.8
02 Utilities	481,880	63,700	251,685	124,390	31,080	952,735	4.8	4.7
03 Unmanaged Forest	0	0		0	0	0	0.0	
04 Major Industry	0	0	147,560	0	0	147,560	0.7	0.7
05 Light Industry	429,182		34,068	31,280	8,296	502,826	2.5	2.7
06 Business\Other	3,277,646	4,336	368,872	559,396	939,305	5,149,555	25.8	26
07 Managed Forest	47,310		75,780	26,970		150,060	0.8	0.8
08 Recreation\Non profit	173,630		31,050	16,660		221,340	1.1	1.1
09 Farm	3,796		13,926	17,729		35,451	0.2	0.2
<b>TOTAL</b>	<b>8,096,224</b>	<b>71,496</b>	<b>6,418,821</b>	<b>3,812,355</b>	<b>1,548,991</b>	<b>19,947,887</b>	<b>100.0</b>	
% of TOTAL	40.6	0.4	32.2	19.1	7.8	100		
Total Last Year	7,837,509	73,186	6,522,158	3,920,402	1,593,412	19,946,667		
	39.3	0.4	32.7	19.7	8.0	100		
Increase in Assessments Over last year %	258,715 3.30%	-1,690 -2.31%	-103,337 -1.58%	-108,047 -2.76%	-44,421 -2.79%	1,220 0.01%		

P. 1

CENTRAL COAST REGIONAL DISTRICT  
**2011 FINAL REQUISITION SUMMARY**

01-Apr-11

5 YEAR FINANCIAL PLAN 2011-2015

**At March 29, 2011**

FINAL

	A	B	C	D	E	Total EA	LSA	Grand Total	%
Administration	81,759	722	64,820	38,499	15,642	201,442		201,442	43
Airport - Denny Island	5,702					5,702		5,702	1
Community Parks			7,555	4,487	1,823	13,865		13,865	3
Economic Development	4,059	36	3,218	1,911	777	10,000		10,000	2
Emergency Program	13,346	118	10,581	6,284	2,553	32,882		32,882	7
Feasibility Fund	-	-	-	-	-	-		-	0
Grant in Aid	4,024	36	3,190	1,895	770	9,914		9,914	2
House Numbering			1,149	683	277	2,109		2,109	0
Planning	3,876	34	3,073	1,825	742	9,550		9,550	2
Recreation - BC			-	-	-	-		-	0
Recreation - DI	4,000					4,000		4,000	1
Refuse Disposal			16,347	9,709	3,945	30,000		30,000	6
Regional Library	17,333	153	13,742	8,162	3,316	42,707		42,707	9
Swimming Pool			19,616	11,650	4,734	36,000		36,000	8
Valley Street Lighting			1,899	1,128	458	3,486		3,486	1
LSA Fire Protection							21,500	21,500	5
LSA Streetlights							7,260	7,260	2
LSA Water - Operating							-	-	0
LSA - Water - Capital							37,500	37,500	8
<b>TOTAL</b>	<b>134,099</b>	<b>1,099</b>	<b>145,190</b>	<b>86,233</b>	<b>35,037</b>	<b>401,657</b>	<b>66,260</b>	<b>467,917</b>	<b>100</b>
% of Total	33	0	36	21	9	100			
Last Year	117,819	1,010	136,791	82,224	33,419	371,263	66,261	437,524	6.95%

CENTRAL COAST REGIONAL DISTRICT  
 Assessment and Limits by Function  
**2011 Final Assessments**  
RG731, RG735 at March 18, 2011

01-Apr-11  
 5 YEAR FINANCIAL PLAN 2011-2015  
 FINAL

<u>ASSESSMENT BY AREA</u>	CONVERTED TOTAL	LIMITS L & I	% OF TOTAL	TOTAL LEVY
Electoral Area A	8,096,224	54,777,020	40.6	134,099
Electoral Area B	71,496	234,300	0.4	1,099
Electoral Area C	6,418,821	58,420,066	32.2	145,190
Electoral Area D	3,812,355	33,523,748	19.1	86,233
Electoral Area E	1,548,991	9,650,200	7.8	35,037
<b>Sub Total - Electoral Areas</b>	<b>19,947,887</b>	<b>156,605,334</b>	<b>100.0</b>	<b>401,657</b>
LSA - Fire Protection	1,550,970	9,743,800		21,500
LSA - Streetlights	1,294,734	7,869,900		7,260
LSA - Water Distribution	1,294,734	7,869,900		37,500
<b>TOTAL</b>	<b>19,947,887</b>	<b>156,605,334</b>		<b>467,917</b>

<u>ASSESSMENT BY FUNCTION</u>			PER \$000	LIMIT	Levy
Administration (A,B,C,D,E)	19,947,887	156,605,334	None	0	201,442
Airport - DI (A)	8,096,224	54,777,020	0.287	15,721	5,702
Community Parks (C,D,E)	11,780,167	101,594,014	0.200	20,319	13,865
Economic Development	19,947,887	156,605,334	0.400	62,642	10,000
Emergency Planning (A,B,C,D,E)	19,947,887	156,605,334	0.500	78,303	32,882
Feasibility Study (A,B,C,D,E)	19,947,887	156,605,334	None	0	0
Grant In Aid (A,B,C,D,E)	19,947,887	156,605,334	0.100	15,661	9,914
House Numbering (C,D,E)	11,780,167	101,594,014	0.100	10,159	2,109
Planning (A,B,C,D,E)	19,947,887	156,605,334	None	0	9,550
Recreation - BC (C,D,E)	11,780,167	101,594,014	0.400	40,638	0
Recreation - DI (A)	8,096,224	54,777,020	0.400	21,911	4,000
Refuse Disposal (C,D,E)	11,780,167	101,594,014	0.287	29,157	30,000
Regional Library (A,B,C,D,E)	19,947,887	156,605,334	None	0	42,707
Swimming Pool (C,D,E)	11,780,167	101,594,014	0.400	40,638	36,000
Valley Street Lights (C,D,E)	11,780,167	101,594,014	0.200	20,319	3,486
<b>Sub Total Electoral Areas</b>	<b>19,947,887</b>	<b>156,605,334</b>			<b>401,657</b>
LSA - Fire Protection (E+)	1,550,970	9,743,800	5.000	48,719	21,500
LSA - Streetlights (E)	1,294,734	7,869,900	2.000	15,740	7,260
LSA - Water Distribution (E)	1,294,734	7,869,900		0	37,500
<b>TOTAL</b>	<b>19,947,887</b>	<b>156,605,334</b>			<b>467,917</b>

**CENTRAL COAST REGIONAL DISTRICT  
5 YEAR FINANCIAL PLAN 2011-2015**

**FINAL**

Pursuant to the provisions of Section 823 of the Local Government Act, the following amounts are required for the use of the Central Coast Regional District during the year 2010:

<b>ELECTORAL AREAS (Land &amp; Improvements)</b>	<b>2011</b>	<b>2010</b>	<b>Variance</b>	<b>Incr. %</b>
<b>A</b>	134,099	117,819	16,280	<b>13.82</b>
<b>B</b>	1,099	1,010	89	<b>8.76</b>
<b>C</b>	145,190	136,791	8,399	<b>6.14</b>
<b>D</b>	86,233	82,224	4,009	<b>4.88</b>
<b>E</b>	35,037	33,419	1,618	<b>4.84</b>
<b>Total Electoral Areas</b>	<b>\$401,657</b>	<b>\$371,263</b>	<b>\$30,394</b>	<b>8.19</b>

**SERVICE AREAS**

<b>Code</b>	<b>S.D.</b>	<b>Description</b>				
A	749 LSA-1	Fire Protection	21,500	21,500	-	<b>0.00</b>
	749 LSA-2	Streetlighting	7,260	7,261	(1)	<b>(0.01)</b>
	749 LSA-3	Water Distribution	37,500	37,500	-	<b>0.00</b>
<b>Total Service Areas</b>			<b>\$66,260</b>	<b>\$66,261</b>	<b>(\$1)</b>	<b>(0.00)</b>

**TOTAL REQUISITION -uninc. areas**

<b>\$467,917</b>	<b>\$437,524</b>	<b>\$30,393</b>	<b>6.95</b>
------------------	------------------	-----------------	-------------

%  
increase in  
tax levy

<b>CONSOLIDATED:</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>REVENUE:</b>					
Provincial Basic Grant	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Gas Tax - UBCM - CWF	\$ 178,554	\$ 178,554	\$ 178,554	\$ 178,554	\$ 178,554
Grants in Lieu of Taxes	\$ 30,761	\$ 30,637	\$ 30,637	\$ 30,637	\$ 30,637
Parcel Tax	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500
Surplus Carried Forward	\$ 1,306,320	\$ 1,028,140	\$ 926,598	\$ 832,939	\$ 814,282
Tax Requisition	\$ 430,417	\$ 519,260	\$ 533,971	\$ 538,647	\$ 540,467
Other Revenue	\$ 302,230	\$ 348,425	\$ 340,539	\$ 243,597	\$ 335,031
	<b>\$ 2,485,782</b>	<b>\$ 2,342,516</b>	<b>\$ 2,247,799</b>	<b>\$ 2,061,874</b>	<b>\$ 2,136,471</b>
<b>EXPENSE:</b>					
A - Administration	\$ 496,148	\$ 498,797	\$ 496,886	\$ 498,387	\$ 502,579
B - Airport - Bella Coola	147,533	119,901	140,481	85,196	158,053
C - Airport - Denny Island	\$ 20,502	\$ 7,702	\$ 13,589	\$ 18,826	\$ 24,063
D- Community Works Fund	\$ 695,323	\$ 713,437	\$ 641,991	\$ 570,645	\$ 549,199
E - Economic Development	\$ 70,318	\$ 89,054	\$ 97,826	\$ 101,523	\$ 102,752
Economic Dev Initiatives	\$ -	\$ -	\$ -	\$ -	\$ -
F- Emergency Planning	\$ 61,622	\$ 58,090	\$ 60,937	\$ 62,520	\$ 64,340
Emergency Plan Initiatives	\$ -	\$ -	\$ -	\$ -	\$ -
G - Grant In Aid	\$ 9,914	\$ 10,090	\$ 10,090	\$ 10,090	\$ 10,090
H - House Numbering	\$ 4,245	\$ 4,354	\$ 2,463	\$ 2,572	\$ 2,681
I - Parks	\$ 27,469	\$ -	\$ -	\$ -	\$ -
J - Planning	\$ 35,182	\$ 67,250	\$ 43,850	\$ 18,300	\$ 17,500
K - Recreation - Bella Coola	\$ 28,747	\$ 27,261	\$ 27,878	\$ 27,555	\$ 27,232
L - Recreation - Denny Island	\$ 18,597	\$ 5,850	\$ 6,000	\$ 6,200	\$ 6,200
M - Refuse Disposal	\$ 211,024	\$ 187,859	\$ 152,859	\$ 102,859	\$ 102,859
N - Regional Library	\$ 43,906	\$ 43,108	\$ 45,100	\$ 45,100	\$ 45,100
O - Success By Six	\$ 99,066	\$ -	\$ -	\$ -	\$ -
P - Swimming Pool	\$ 99,529	\$ 76,880	\$ 82,513	\$ 88,436	\$ 92,704
Q - Valley Street Lights	\$ 5,245	\$ 5,457	\$ 5,462	\$ 5,467	\$ 5,372
R - LSA Fire Protection	\$ 150,634	\$ 151,956	\$ 151,853	\$ 151,233	\$ 150,513
S - LSA Street Lights	\$ 10,498	\$ 11,852	\$ 13,376	\$ 14,900	\$ 16,424
T - LSA Waterworks	\$ 100,985	\$ 99,323	\$ 77,548	\$ 60,168	\$ 52,663
U - LSA Water Capital	\$ 194,345	\$ 209,345	\$ 224,897	\$ 239,897	\$ 254,897
	<b>\$ 2,530,832</b>	<b>\$ 2,387,566</b>	<b>\$ 2,295,599</b>	<b>\$ 2,109,874</b>	<b>\$ 2,185,221</b>
<b>RECOVERY</b> (Apportioned Administration)	\$ 45,050	\$ 45,050	\$ 47,800	\$ 48,000	\$ 48,750
<b>BALANCE</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>SCHEDULE A - Administration</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget
<b>REVENUE:</b>					
Counter Sales	600	650	650	700	700
Grants in Lieu	20,120	20,000	20,000	20,000	20,000
Interest Earned	8,000	8,000	9,000	9,000	9,000
1 Other Income	0	12,483	34,315	32,673	36,115
Previous Years Surplus	89,902	34,989	0	0	0
Provincial Basic Grant	116,034	116,034	116,034	116,034	116,034
Regional Hospital District	13,000	13,000	13,000	13,000	13,000
Federal or Prov Grant - Specific	0	0	0	0	0
Unearned Miscellaneous	2,000	0	0	0	0
Tax Levy	201,442	248,591	256,087	258,980	258,980
	<u>451,098</u>	<u>453,747</u>	<u>449,086</u>	<u>450,387</u>	<u>453,829</u>

<b>EXPENSE:</b>					
10 Admin. Equipment / Lease	7,600	7,100	4,000	3,000	3,000
Administration Supplies	6,000	6,000	6,000	6,200	6,200
Advertising & Promo	1,000	1,000	1,000	1,000	1,000
Association Memberships	2,170	2,200	2,200	2,200	2,300
Audit Fees	22,000	22,500	22,500	22,500	22,500
7 Awareness Week/Recognition	1,000	1,000	1,200	1,200	1,200
Bank Charges	1,000	1,000	1,000	1,000	1,000
Capital Works	1,000	2,000	0	3,000	0
8 Communications	6,500	10,000	10,000	6,500	6,500
Community Groups					
Community to Community Forum	2,500	3,000	3,000	3,000	3,000
Contingency	0	0	0	0	0
5 Conventions	18,500	18,500	18,500	18,500	18,500
9 Directors Remuneration	23,000	26,000	26,000	26,000	26,000
Employee Benefits	11,000	11,500	12,000	12,400	12,500
Fax	1,000	1,000	1,100	1,100	1,100
Hydro	758	800	800	800	850
Planning	0	0	0	0	0
Insurance - Liability	9,901	10,000	10,000	10,500	10,500
Interest	50	75	75	75	75
Janitorial	3,600	3,600	3,600	3,800	3,800
6 Legal & Consultant Fees	69,500	70,000	65,000	60,000	60,000
LRMP	8,915	0	0	0	0
Maintenance	500	500	500	600	600
Meals	2,000	2,000	2,000	2,000	2,000
Operating Expenses	100	100	100	100	100
2 Payroll Expenses	200,000	235,750	241,645	247,685	253,880
Postage	800	1,000	1,000	1,000	1,000
4 Professional Development	22,950	24,000	24,000	24,000	24,000
11 Rent	12,515	12,515	12,850	12,850	13,235
Telephone	3,700	3,700	4,000	4,000	4,000
Reserve	34,989	0	0	0	0
Travel (Board Meetings)	18,300	18,600	18,900	18,900	19,200
WCB Expense	2,300	2,357	2,416	2,477	2,539
Website Development\Mntce	1,000	1,000	1,500	2,000	2,000
	<u>496,148</u>	<u>498,797</u>	<u>496,886</u>	<u>498,387</u>	<u>502,579</u>

**RECOVERY**

Apportioned Administration \$ 45,050 \$ 45,050 \$ 47,800 \$ 48,000 \$ 48,750

Surplus \ (Deficiency) of Rev/Exp 0 0 0 0 0

- 1 Other income required in 2012. Grants for communications plans etc.
- 2 (2011) Projected actuals. MPP employer portion increase to 10.1%
- 4 (2011-2015) G4, Strategy 2 - Strengthen leadership capability CAO PADM (\$7900); MATI CAO (\$2500)
- 4 AA to MATI (\$3,600) plus contingency (\$3500)
- 4 MFA/CEO Forum (\$450); G4, S3 Staff/Contractor Professional Development (2x \$2,500)
- 5 AVICC (1), LGMA (1), UBCM (2), GFOA (\$3,500), Admin Conf (\$3,000)
- 6 G4, S1 - CAO evaluation (\$8,000) & education programming (1x\$7,228 plus \$7,772 ) \$15,000
- 6 (2011) G2, Strat 9 - Merge Parks & Rec, Tenure inventory and needs assessment \$3,500
- 6 (2011) G4, S12 - Measures and indicators; G4, S13 Monitoring and reporting progress & performance \$5,000
- 6 (2011) Financial (\$42,800); Legal (\$5,500); Contingency (\$1,200)
- 6 G4, S1, T5 - Develop and implement board evaluation (\$1,500)
- 6 G4, S5 (2013) Work flow patterns
- 6 (2012-2014) G4 S9 & 10 Policy Development and business continuity
- 7 (2011-2015) G2, Strategy 8 - annual volunteer recognition event
- 8 (2011) G3, S1 - Communications program, fact sheet & services \$5,000
- 8 (2012-2014) G4, S8 - Communication Program; (2014) G4, S5 Information Systems Plan
- 9 (2011) Board Evaluation ; (2012) assume amendment to remuneration bylaw
- 9 (2011-2015) 10 regular meetings plus educational programming & other
- 10 (2012) Payout of photocopier lease, assume no capital replacement required for remainder of planning period
- 11 5% rent increase effective Jan 2011



**SCHEDULE B - B.C. Airport**

**2011**      **2012**      **2013**      **2014**      **2015**  
 Budget      Budget      Budget      Budget      Budget

**REVENUE:**

Gas Surcharge	3,300	3,300	3,300	3,300	3,300
5% Ground Leases	8,090	8,090	8,090	8,090	8,090
Utilities - T1	1,651	1,651	1,651	1,651	1,651
5% Utilities - T2	766	766	766	766	766
5% Utilities - T3	769	769	769	769	769
5% Utilities - T4	731	731	731	731	731
5% Utilities - T5	731	731	731	731	731
Interest Earned	250	250	250	250	250
TBD Landing Fees	21,000	21,000	22,050	22,050	22,050
A,5,4 Other Income	15,400	400	<b>20,400</b>	-	<b>88,292</b>
Prior Years Surplus	<b>79,233</b>	66,601	66,131	31,246	15,811
5% Rental Income - T1	7,698	7,698	7,698	7,698	7,698
5% Rental Income - T2	2,698	2,698	2,698	2,698	2,698
5% Rental Income - T3	1,688	1,688	1,688	1,688	1,688
5% Rental Income - T4	3,213	3,213	3,213	3,213	3,213
5% Rental Income - T5	315	315	315	315	315
	<u>147,533</u>	<u>119,901</u>	<u>140,481</u>	<u>85,196</u>	<u>158,053</u>

**EXPENSE:**

Apportioned Administration	4,200	4,200	4,200	4,200	4,200
Advertising & Promo	200	200	250	250	250
Bank Charges	50	50	50	50	50
4 Capital Works				-	100,000
Contingency	2,000	2,000	2,000	2,000	2,000
Fuel	3,800	3,900	4,000	4,000	4,000
Garbage Disposal	800	850	850	850	850
6 Ground Maintenance	2,100	2,100	2,100	2,100	2,100
Hydro	1,635	1,635	1,635	1,635	1,635
Insurance	6,610	6,610	6,700	6,700	6,800
Janitor	7,937	7,325	7,450	7,600	7,600
1,2 Legal & Consulting Fees			15,000	15,000	-
Maintenance & Terminal Mntce	3,000	3,200	3,200	3,200	3,200
5 Planning (Airport Dev Plan)			40,000		
A,B Projects	27,000		-		-
Snow Clearing	18,000	18,000	18,000	18,000	18,000
Supplies and Tools	1,200	1,200	1,200	1,200	1,200
Telephone	-	-	-	-	-
Travel	1,500	1,500	1,600	1,600	1,600
Water & Fire Protection	900	1,000	1,000	1,000	1,000
Reserve	66,601	66,131	31,246	15,811	3,568
	<u>147,533</u>	<u>119,901</u>	<u>140,481</u>	<u>85,196</u>	<u>158,053</u>

Surplus (Deficit)

-      -      -      -      -

**Five year projections**

	\$	Year	Priority	
B East end Runway clearing	12,000	2011	1	
3 Investigation of west end runway	15,000	2013	2	
2 Survey of Airport property	15,000	2014	3	
4 Terminal upgrade, security	100,000	2015	3	Funds req'd 2015
4 Wildlife Fencing	100,000	2016	5	
5 Grant for Development Plan?	50%	2013		
6 Parking lot paving				
transfer Phoenix Rd to public roadway				
A Runway, Apron asphalt repairs	15,000	2011		

**SCHEDULE C - D.I. Airport**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget

**REVENUE:**

3 Prior Years Surplus	<b>12,800</b>		5,887	11,124	16,361
Landing Fees & Charges	2,000	2,000	2,000	2,000	2,000
Tax Levy	5,702	5,702	5,702	5,702	5,702
	<u>20,502</u>	<u>7,702</u>	<u>13,589</u>	<u>18,826</u>	<u>24,063</u>

**EXPENSE:**

Apportioned Administration	200	200	200	200	200
Advertising & Promo	100	50	50	50	50
1 Contracts	18,390	-	-	-	-
Hydro	112	115	115	115	115
Insurance/Legal Fees	1,100	1,100	1,100	1,100	1,100
Maintenance		-	500	500	500
2 Operating Expenses	600	350	500	500	500
4 Projects					
Reserve		5,887	11,124	16,361	21,598
	<u>20,502</u>	<u>7,702</u>	<u>13,589</u>	<u>18,826</u>	<u>24,063</u>

Surplus/ (Deficit) Carried Fwd.	-	-	-	-	-
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- 1 Asphalt crack filling and west side brushing and clean u
- 2 Runway closure crosses
- 4 Situational analysis removed from 2011 work plan

**SCHED D - Com Works**

	2011	2012	2013	2014	2015
	Budget	Budget	Budget	Budget	Budget
<b>REVENUE:</b>					
1 UBCM	178,554	178,554	178,554	178,554	178,554
Interest Earned*	3,400	3,400	3,400	3,500	3,500
Prior Years Surplus	<b>513,369</b>	531,483	460,037	388,591	367,145
	<u>695,323</u>	<u>713,437</u>	<u>641,991</u>	<u>570,645</u>	<u>549,199</u>
<b>EXPENSE:</b>					
Apportioned Administration	3,400	3,400	3,400	3,500	3,500
Waste Management	10,440	50,000	50,000	0	0
2 Community Projects	100,000	150,000	100,000	100,000	100,000
3 Other Expenses	50,000	50,000	100,000	100,000	100,000
Reserve	531,483	460,037	388,591	367,145	345,699
	<u>695,323</u>	<u>713,437</u>	<u>641,991</u>	<u>570,645</u>	<u>549,199</u>

Surplus (Deficit) Carried Fwd	0	0	0	0	0
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\*Int. earned used to pay for administration costs

1 Pursuant to the Canada-BC-UBCM Gas Tax Agreement as amended March and April 2008 and September 2010.

2 Unknown

3 Capital Investment Plan - a document created through a public process, with approval from locally elected officials, providing a detailed understanding of anticipated investments of tangible capital assets that are considered priorities, pursuant to the regional district's strategic plan. Anticipated that this would include all regional district-owned assets. Not yet included in Strategic Plan.

3 (Year?) Integrated Community Sustainability Planning - long-term planning in consultation with community members that provides direction for the community to realize sustainability objects. As above, this planning has not been included in the regional district's Strategic Plan

**SCHEDULE E - Economic Dev**

at March 03, 2010

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>REVENUE:</b>					
Prior Years Surplus	<b>59,207</b>	27,943	21,715	25,412	26,641
CST or NDI	-	20,000	35,000	35,000	35,000
Tax Levy	10,000	40,000	40,000	40,000	40,000
Provincial Basic Grant	1,111	1,111	1,111	1,111	1,111
Other Income					-
	<b>70,318</b>	<b>89,054</b>	<b>97,826</b>	<b>101,523</b>	<b>102,752</b>

**EXPENSE:**

Apportioned Administration	5,000	5,000	5,000	5,000	5,000
Association memberships	400	400	400	400	400
Community Development	14,575	10,000	10,000	10,000	10,000
Contingency	2,740	-	-	-	-
Employee Benefits	1,060	4,150	4,200	4,300	4,400
Payroll Expenses	18,415	41,375	46,350	48,200	49,900
Professional Development	-	3,000	3,000	3,000	3,000
Reserve	27,943	21,715	25,412	26,641	26,053
Travel \ Conference Expense	-	3,000	3,000	3,500	3,500
WCB Expense	185	414	464	482	499
	<b>70,318</b>	<b>89,054</b>	<b>97,826</b>	<b>101,523</b>	<b>102,752</b>

Surplus / (Deficit) Carried Fwd.

- - - - -

**SCHEDULE F - Emergency Management**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>

**REVENUE:**

Claims Reimbursement	-	-	-	-	-
Prior Years Surplus	<b>9,111</b>	2,206	-	-	-
UBCM Grant					
Provincial Basic Grant	19,629	19,629	19,629	19,629	19,629
2 Tax Requisition	32,882	36,255	41,308	42,891	44,711
	<b>61,622</b>	<b>58,090</b>	<b>60,937</b>	<b>62,520</b>	<b>64,340</b>

**EXPENSE:**

Apportioned Administration	500	500	500	600	600
Administrative Supplies	-	-	-	-	-
Association Memberships	-	-	-	-	-
1 Contingency	5,000	5,000	5,000	5,000	5,000
Conventions, travel	3,000	3,000	4,000	4,000	4,000
5 Co-ordinator's fees	39,516	41,492	42,737	44,020	45,340
Emergency Plan/Tsunami Plan	-	-	-	0	0
Emergency Planning Other	-	-	-	-	-
Planning					
6 Professional Development	2,500	2,398	2,500	2,500	2,500
Project					
Reserve	2,206	-	-	-	-
Supplies and small tools	-	-	-	-	-
4 Special Projects	4,900	-	-	-	-
Telephone / Radio	4,000	4,200	4,200	4,400	4,400
3 Travel - Electoral Areas A&B	-	1,500	2,000	2,000	2,500
WCB Expense	-	-	-	-	-
	<b>61,622</b>	<b>58,090</b>	<b>60,937</b>	<b>62,520</b>	<b>64,340</b>

Surplus \ (Deficit) - - - - -

- 1 Contingency for hazard mitigation key strategy
- 2 Note projected tax increase 2012
- 3 Increased opportunities for travel in electoral areas pursuant to strategic plan
- 4 Recovery costs for director reimbursed at 80%; additional recovery costs
- 5 No provision for deputy coordinators
- 6 Depending on decision by PEP, this expense may be transferred to #4, add'l recovery

<b>SCHEDULE G - Grants in aid</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<b>Permissible</b>	0	0	0	0	0
<b>REVENUE:</b>					
Prior Years Surplus	0	0	0	0	0
Tax Levy	9,914	10,090	10,090	10,090	10,090
	<u>9,914</u>	<u>10,090</u>	<u>10,090</u>	<u>10,090</u>	<u>10,090</u>
<b>EXPENSE:</b>					
Advertising	180	180	180	180	180
Community Groups	9,670	9,910	9,910	9,910	9,910
Prior Years Deficit Reserve	64	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>9,914</u>	<u>10,090</u>	<u>10,090</u>	<u>10,090</u>	<u>10,090</u>
Surplus \ (Deficit)	-	-	-	-	-

<b>SCHED. H - House Numbering</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget
<b>Permissible</b>					
<b>REVENUE:</b>					
Prior Years Surplus	2,136	2,245	354	463	572
Tax requisition	2,109	2,109	2,109	2,109	2,109
	<u>4,245</u>	<u>4,354</u>	<u>2,463</u>	<u>2,572</u>	<u>2,681</u>
<b>EXPENSE:</b>					
1 Apportioned Administration	2,000	2,000	2,000	2,000	2,000
Supplies - Mapping		2,000	-	-	-
Reserve	2,245	354	463	572	681
Wages	-	-	-	-	-
	<u>4,245</u>	<u>4,354</u>	<u>2,463</u>	<u>2,572</u>	<u>2,681</u>
Surplus \ (Deficit)	-	-	-	-	-

1 Tactic related to Integrated Cadastral Information Society to implement GIS (2011)

**SCHEDULE I - Parks**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget
0 See Recreation Budget for 2012 onwards					

**REVENUE:**

Prior Years Surplus	<b>5,862</b>	0	0	0	-
Donations (Land 2010)					
Provincial Basic Grant	7,742	0	0	0	0
Tax Levy	13,865	0	0	0	0
	<b>27,469</b>	-	-	-	-

**EXPENSE:**

				-	
Apportioned Administration	350	-	-	-	-
Advertising & Promo	200	-	-	-	-
Capital Works - Land Add					
1 Contingency	16,092	-	-	-	-
2 Contracts	4,000	-	-	-	-
Hydro	55	-	-	-	-
Insurance & Legal	772	-	-	-	-
Maintenance	6,000	-	-	-	-
Project	-	-	-	-	-
Reserve	-	-	-	-	-
	<b>27,469</b>	-	-	-	-

Surplus \ (Deficit)	-	-	-	-	-
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NOTE: Merged Budget 2012  
See Recreation Bella Coola

- 1 Disaster Financial Assistance considered to the extent possible. Remainder to total \$30,000 Commission notes that any surplus funds will be accumulated for trail work at Snootli Park and for signage.
- 2 Soccer field



**SCHEDULE J - Planning**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>

**REVENUE:**

Cont from ComWksFund		0			
4 Other Income		8,418	6,350	800	
1,3 Provincial Grant	15,000	40,000	20,000	0	0
Prior Years Surplus	<b>9,932</b>	1,332	0	-	-
Rezoning Fees	700	700	700	700	700
Tax Levy	9,550	16,800	16,800	16,800	16,800
	<b>35,182</b>	<b>67,250</b>	<b>43,850</b>	<b>18,300</b>	<b>17,500</b>

**EXPENSE:**

2 Apportioned Administration	13,500	13,500	15,000	15,000	15,000
Administrative Supplies					
Advertising & Promo	350	350	350	350	350
Directors Fees	-	900	1,000	450	450
Legal & Consulting Fees	2,500	2,500	2,500	2,500	1,700
3 Project - Invasive Plants	15,000	-			
1 Projects	2,500	50,000	25,000	-	-
Reserve	1,332	-	-	-	-
	<b>35,182</b>	<b>67,250</b>	<b>43,850</b>	<b>18,300</b>	<b>17,500</b>

Surplus\ (Deficit)	-	-	-	-	-
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- 1 Action Plan (2011) G1, Strategy 7 - Sit Analysis/needs assessment (Rev= Innovations or Planning Gr?)  
Action Plan (2012) - update Bylaws - OCP, Zoning & Subdivision serv.
- 3 Provincial Grant for invasive plants received in 2009 (deferred to 2011)
- 2 Staff Reorganization
- 4 Other income sources required in 2012 for proposed bylaw update.

**SCHEDULE K - Rec B.C.**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	0	0	0	0	0

**REVENUE:**

Other Revenue - Donations	300				
Provincial Basic Grant	-	7,742	7,742	7,742	7,742
Registration Fees -Volleyball	450	450	500	500	500
Registration Fees - Slo Pitch	1,200	1,200	1,200	1,200	1,200
Registration Fees - Judo	600	500	600	600	600
Registration Fees - Other	-	-	-	-	-
Registration Fees - Triathlon	600	600	600	600	600
Prior Years Surplus	<b>25,597</b>	2,904	3,371	3,048	2,725
1 Tax Requisition	-	13,865	13,865	13,865	13,865
	<u>28,747</u>	<u>27,261</u>	<u>27,878</u>	<u>27,555</u>	<u>27,232</u>

**EXPENSE:**

Apportioned Administration	1,200	1,550	1,550	1,550	1,550
Advertising	300	500	600	600	600
Arena	-	-	-	-	-
Capital Works	-	-	-	-	-
Community Groups	1,800	4,000	4,000	4,000	4,000
2 Contingency	13,908	1,200	1,200	1,200	1,200
Hydro	-	500	500	500	550
Insurance	360	360	400	400	400
Maintenance	3,000	10,500	11,000	11,000	11,000
Operating Expenses	-	-	250	250	250
Planning (Feasibility Study)	-	-	-	-	-
Program Expense	2,800	2,800	2,800	2,800	2,800
Project Expense	2,000	2,000	2,000	2,000	2,000
Supplies	400	400	450	450	450
Water & Fire Protection	75	80	80	80	80
Reserve	2,904	3,371	3,048	2,725	2,352
	<u>28,747</u>	<u>27,261</u>	<u>27,878</u>	<u>27,555</u>	<u>27,232</u>

Surplus\ (Deficit) - - - - -

NOTE: Merged budget with Parks in 2012

Surplus funds have been identified by the Commission to be used for a possible roof over the skating rink or contributions to the swimming pool.

1 Tax requisition for 2011 is on the Parks schedule.

2 Disaster Financial Assistance to be combined with Parks to total \$30,000 (20% of \$120,000)

<b>SCHEDULE L - D.I. Rec</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>

**REVENUE:**

Prior Years Surplus	<b>11,616</b>	0	0	-	-
Provincial Basic Grant	1,667	1,667	1,667	1,667	1,667
1 User Fees\Other Income	1,314	183	333	333	333
Tax Levy	4,000	4,000	4,000	4,200	4,200
	<u>18,597</u>	<u>5,850</u>	<u>6,000</u>	<u>6,200</u>	<u>6,200</u>

**EXPENSE:**

Apportioned Administration	500	500	650	650	650
Contingency	500	500	500	500	500
2 Long Term Facility Lease	10,000				
1 Program Expense	4,997	4,000	4,000	4,200	4,200
Supplies and Tools	2,100	600	600	600	600
Reserve	-	-	-	-	-
Workshops	500	250	250	250	250
	<u>18,597</u>	<u>5,850</u>	<u>6,000</u>	<u>6,200</u>	<u>6,200</u>

Surplus\ (Deficit)	-	-	-	-	-
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As approved at Commission meeting Mar 15, 2011

1 Includes petty cash accounting from March 09, 2011

2 Long term lease of fitness centre facility to replace weight room/fitness facility closed with loss of donated space at Shearwater.

**SCHEDULE M - Refuse**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Permissible</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>REVENUE:</b>					
Nuxalk Nation Contribution	20,000	25,000	30,000	30,000	30,000
Other Revenue	-	-	-	-	-
Prior Years Surplus	<b>77,437</b>	-	-	-	-
3 Provincial Grant (T4T)	30,288	40,000			
Community Works Fund	10,440	50,000	50,000	-	-
Provincial Basic Grant	40,359	40,359	40,359	40,359	40,359
1 Tax Levy	30,000	30,000	30,000	30,000	30,000
2 Fees	2,500	2,500	2,500	2,500	2,500
	<b>211,024</b>	<b>187,859</b>	<b>152,859</b>	<b>102,859</b>	<b>102,859</b>
<b>EXPENSE:</b>					
Apportioned Administration	5,000	5,000	6,000	6,000	6,000
Advertising & Promo	1,200	1,000	1,500	1,500	1,500
Association Memberships	150	150	150	150	150
Capital Works	-	50,000	50,000		
2 Operating & Mntce Contract	<b>83,077</b>	84,800	86,920	89,090	89,090
Fuel	<b>175</b>	200	250	250	250
Garbage Disposal					
Insurance	103	115	115	115	115
Licences, permits	124	125	125	125	125
5 Maintenance	10,440	1,000	1,500	1,500	1,500
3 Special Projects (T4T)	107,968	40,000	-	-	-
Supplies & Small Tools	2,787	1,469	2,299	129	129
Prior Years' Deficit	-	-	-	-	-
4 Reserve	-	-	-	-	-
Diversion / Transport of Recycle		4,000	4,000	4,000	4,000
	<b>211,024</b>	<b>187,859</b>	<b>152,859</b>	<b>102,859</b>	<b>102,859</b>
Surplus \ (Deficit)	- 0	-	-	-	-

2 Assume no change from 2010 @ \$6,923/mo Operating at 2 days/week

3 (2010-11 Interim Operating Plan, Site Development Plan) Funding from T4T

3 (2012 Solid Waste Management Plan G2, S1 - requires grant funding)

4 (2011) Assume local contribution required for grant funding for #3

5 Disallowed additional expenses associated with Valley Flooding \$10,260 + 1.75% hst OR \$10,439.55

**SCHEDULE N - Library**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget

**REVENUE:**

Prior Years Surplus	<b>1,199</b>	0	0		
2 Tax Requisition	42,707	43,108	45,100	45,100	45,100
	<u>43,906</u>	<u>43,108</u>	<u>45,100</u>	<u>45,100</u>	<u>45,100</u>

**EXPENSE:**

Apportioned Administration	500	500	500	500	500
1 Vancouver Is Regional Library	<b>41,008</b>	41,008	43,000	43,000	43,000
Directors fees	1,600	1,600	1,600	1,600	1,600
Contingency	798	-	-	-	-
	<u>43,906</u>	<u>43,108</u>	<u>45,100</u>	<u>45,100</u>	<u>45,100</u>

Surplus\ (Deficit)	-	-	-	-	-
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1 Pursuant to amended funding formula dated Dec. 20, 2010

2 Tax levy increase \$4,146 over 2010

**SCHEDULE O - Success by Six**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget
	0	0	0	0	0

**REVENUE:**

United Way Capacity Funds	10,588	0	0	0	0
UW Strategic Implementation F	5,066	0	0	0	0
UW Aboriginal Engagement	50,000	0	0	0	0
UW Public Awareness & Fundrai	2,018				
Prior Years Surplus	<b>31,394</b>	0	0	0	0
	<u>99,066</u>	-	-	-	-

**EXPENSE:**

Apportioned Administration	-	-	-	-	-
Capacity Funds	41,982	-	-	-	-
Strategic Implementation	5,066				
Aboriginal Engagement	50,000	-			
Public Awareness	2,018				
Reserve	-	-			
	<u>99,066</u>	-	-	-	-

Surplus \ (Deficit) - - - - -

2011 - Transfer administration to another party. Account to be cleared April 2011.

**SCHEDULE P - Swim Pool**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget
	0	0	0	0	0

**REVENUE:**

Community Works Fund	0				
Federal grant	3,000	3,000	3,000	3,000	3,000
<b>Other Revenue (Donations)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Counter Sales	300	300	300	300	300
Swim Lessons	4,500	4,500	4,500	4,500	5,000
Prior Years Surplus	<b>33,271</b>	10,122	15,755	21,178	24,946
Provincial Basic Grant	13,458	13,458	13,458	13,458	13,458
Pool Rentals	4,500	5,000	5,000	5,000	5,000
1 Tax Levy	36,000	36,000	36,000	36,000	36,000
User fees	4,500	4,500	4,500	5,000	5,000
	<b>99,529</b>	<b>76,880</b>	<b>82,513</b>	<b>88,436</b>	<b>92,704</b>

**EXPENSE:**

Apportioned Administration	1,500	1,500	1,600	1,600	1,600
Administrative Supplies	200	200	200	200	200
Advertising and Promo	200	200	200	200	200
Association Memberships	250	250	250	250	250
Capital Works (CWF)	-	-	-	-	-
2 Contingency	28,000				
Contracts	1,000	1,000	1,000	1,000	1,000
Fuel	7,000	500	500	500	600
Garbage Disposal	200	250	250	250	250
Ground Maintenance	500	500	500	500	500
Hydro	1,750	1,750	1,750	1,750	1,800
Insurance	1,312	1,320	1,320	1,350	1,375
Janitorial supplies	400	400	425	425	425
Licences, Permits	100	100	100	100	105
Maintenance	3,000	8,000	8,000	10,000	10,000
Meals	100	100	150	150	150
Miscellaneous Operating (Frt)	500	500	500	500	520
Program Expense	1,500	1,500	1,500	1,600	1,600
3 Special Projects	-				
Payroll Expenses	35,000	36,000	36,000	36,000	36,000
Postage	100	100	100	100	100
Reserve	10,122	15,755	21,178	24,946	29,014
Supplies	5,000	5,000	5,000	5,000	5,000
Telephone	500	500	500	525	525
Travel & Training	695	700	725	725	725
Water & Fire Protection	250	250	260	260	260
WCB Expense	350	505	505	505	505
	<b>99,529</b>	<b>76,880</b>	<b>82,513</b>	<b>88,436</b>	<b>92,704</b>

Surplus \ (Deficit) - - - - -

1 Tax levy maximum is \$41,155

2 2011 Contingency per G2, Strategy 11 - situational analysis & needs

2 2011 Contingency (\$16,000) for 20% local portion of DFA if applicable

Assume full season of operations.

<b>SCHED Q - Valley streetlights</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	<b>2013 Budget</b>	<b>2014 Budget</b>	<b>2015 Budget</b>
	0	0	0	0	0

**REVENUE:**

Ministry of Transportation	426	426	426	426	426
Prior Years Surplus	<b>1,333</b>	1,545	1,550	1,555	1,460
Tax Requisition	3,486	<b>3,486</b>	<b>3,486</b>	<b>3,486</b>	<b>3,486</b>
	<u>5,245</u>	<u>5,457</u>	<u>5,462</u>	<u>5,467</u>	<u>5,372</u>

**EXPENSE:**

Apportioned Administration	400	400	400	400	450
Hydro	3,300	3,507	3,507	3,607	3,607
Prior Years' Deficit	-				
Reserve	1,545	1,550	1,555	1,460	1,315
	<u>5,245</u>	<u>5,457</u>	<u>5,462</u>	<u>5,467</u>	<u>5,372</u>

Surplus \ (Deficit)	-	-	-	-	-
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**SCHEDULE R - Fire Protect**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget
<b>REVENUE:</b>					
Protection tolls	3,140	3,140	3,140	3,140	3,140
1 Grants in Lieu	5,840	5,840	5,840	5,840	5,840
Prior Years Surplus	<b>120,154</b>	121,476	121,373	120,753	120,033
Tax Levy	21,500	21,500	21,500	21,500	21,500
	<u>150,634</u>	<u>151,956</u>	<u>151,853</u>	<u>151,233</u>	<u>150,513</u>

**EXPENSE:**

Apportioned Administration	1,000	1,000	1,000	1,000	1,200
Capital Works	-				
2 Communications	3,200	3,500	3,500	3,500	3,500
Fuel	3,500	3,500	3,500	3,500	3,500
Garbage Disposal	75	100	100	100	100
Hydro	1,000	1,100	1,100	1,100	1,100
Insurance	3,000	3,000	3,000	3,000	3,000
Licences	400	400	400	400	400
Reserve	121,476	121,373	120,753	120,033	119,013
3 Maintenance	6,000	5,000	5,500	5,600	5,700
Snow Clearing	500	1,000	1,000	1,000	1,000
Supplies	1,200	1,200	1,200	1,200	1,200
Telephone	2,700	2,700	2,700	2,700	2,700
Travel, Training	1,500	3,000	3,000	3,000	3,000
4 Truck R&M	4,500	4,500	4,500	4,500	4,500
Water & Fire Protection	583	583	600	600	600
WCB Expense					
	<u>150,634</u>	<u>151,956</u>	<u>151,853</u>	<u>151,233</u>	<u>150,513</u>

Surplus \ (Deficit) - - - - -

- 1 Significant increase in Gil taxes in 2011
- 2 Add internet and TV monthly service
- 3 Plumbing
- 4 Battery replacement
- ? Fire Truck sale?

<b>SCHED S - LSA Streetlights</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget
	0	0	0	0	0

**REVENUE:**

1 Grants in Lieu of Taxes	2,404	2,400	2,400	2,400	2,400
Prior Years Surplus	<b>834</b>	1,698	3,052	4,576	6,100
Tax Requisition	7,260	<b>7,754</b>	<b>7,924</b>	<b>7,924</b>	<b>7,924</b>
	<u>10,498</u>	<u>11,852</u>	<u>13,376</u>	<u>14,900</u>	<u>16,424</u>

**EXPENSE:**

Apportioned Administration	300	300	300	300	300
Hydro	8,500	8,500	8,500	8,500	8,500
Prior Years' Deficit	-				
Reserve	1,698	3,052	4,576	6,100	7,624
	<u>10,498</u>	<u>11,852</u>	<u>13,376</u>	<u>14,900</u>	<u>16,424</u>

Surplus\ (Deficit)	-	-	-	-	-
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Unexpected increase in hydro for 2011 - 9%

1 Significant increase in GIL taxes in 2011

<b>SCHEDULE T - LSA - Water Op</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget

**REVENUE:**

Community Works Fund		10,000	0		
Provincial Grant-Water Conserv	0	0	0	0	
Prior Years Surplus	<b>67,485</b>	54,148	42,373	24,993	17,488
1 Provincial/Fed Infrastructure	0	0	0	0	
3 Water Tolls	33,500	<b>35,175</b>	<b>35,175</b>	<b>35,175</b>	<b>35,175</b>
	<u>100,985</u>	<u>99,323</u>	<u>77,548</u>	<u>60,168</u>	<u>52,663</u>

**EXPENSE:**

Apportioned Administration	5,500	5,500	5,500	5,500	6,000
Advertising & Promo	1,825	1,850	1,850	1,925	1,925
Contracts	7,000	7,000	7,500	7,500	7,500
Hydro	550	550	550	600	600
Insurance	1,762	1,800	1,800	1,800	1,800
Licences, Permits	500	500	500	500	500
Reserve	54,148	42,373	24,993	17,488	9,383
Nuxalk Nation Agreement	21,275	21,275	21,275	21,275	21,275
1 Projects	5,000	15,000	10,000		
Road Maintenance	800	800	800	800	800
Snow Clearing	450	450	450	450	450
Supplies & Tools	1,500	1,500	1,600	1,600	1,700
Telephone	600	650	650	650	650
WCB expense	75	75	80	80	80
	<u>100,985</u>	<u>99,323</u>	<u>77,548</u>	<u>60,168</u>	<u>52,663</u>

Surlus\ (Deficit)	-	-	-	-	-
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1 (2012 - Long Term Capital and Op Requirements (CWF) \$10,000

1 (2011) - Investigate Leakage and promote conservation (\$5,000)

3 (2012) Projected increase in water tolls by 5% (no increase since 1996)

**SCHEDULE U - Water Capital**

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
	Budget	Budget	Budget	Budget	Budget
<b>REVENUE:</b>					
Grants in Lieu of Taxes	2,397	2,397	2,397	2,397	2,397
Federal/Prov Infrastructure Revenue from Operating Acct					
1 Parcel tax	37,500	37,500	37,500	37,500	37,500
Prior Years Surplus*	<b>154,448</b>	169,448	185,000	200,000	215,000
	<u>194,345</u>	<u>209,345</u>	<u>224,897</u>	<u>239,897</u>	<u>254,897</u>
<b>EXPENSE:</b>					
Munic. Fin. Auth - Principal				-	-
Munic. Fin. Auth - Interest	19,521	19,521	19,521	19,521	19,521
Depreciation Expense	34,872	34,872	34,872	34,872	34,872
Reserve	139,952	154,952	170,504	185,504	200,504
Special Projects					
	<u>194,345</u>	<u>209,345</u>	<u>224,897</u>	<u>239,897</u>	<u>254,897</u>
Surplus\ (Deficit)	-	-	-	-	-

1 Parcel taxes are scheduled to cease in the year 2022, and the debt paid out. Best case scenario is 2017. Sinking fund balance at Dec 31, 2010 is \$154,448 to be used to reduce long term debt and applied to the principal balance at maturity. Introduce new parcel taxes in 2018